

THE

NEWS



FALL|2026

LINE

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Chairwoman's Message

Cama'i Shareholders,

I hope each of you has had the chance to spend time with family and friends, enjoy the long Alaskan days, and make the most of this special time of year.

As the seasons change, many of us look forward to the continued opportunities to gather from the lands and waters that have provided for our people for generations. Whether fishing, harvesting, berry picking, or preparing foods for the winter months, these traditions remind us where we come from. The lessons we learned from our parents and grandparents about working hard, helping one another, respecting the land, and taking care of our families are still with us today. No matter where life has taken us, we all share our roots in Old Harbor.

Our Board of Directors continues working on your behalf. We are focused on making thoughtful

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OLD HARBOR
NATIVE CORPORATION

decisions that keep OHNC strong, support our shareholders and descendants, and build a more diverse portfolio so we are not relying too heavily on any one industry. Diversifying our businesses takes time and careful planning, but it is an important part of ensuring the long-term strength and stability of our Corporation.

This year, we were excited to launch Alaska Nuna Adventures (ANA), an Indigenous-led cultural tourism company that allows us to share the beauty of our lands, our Alutiiq/Sugpiaq culture, and the stories that have been passed down through generations. ANA also created an opportunity for OHNC to partner with our shareholders and descendants, the Alutiiq Tribe of Old Harbor, the City of Old Harbor, and the Kodiak Community. This is the type of opportunity we want to continue building, one that supports economic growth while honoring who we are and where we come from.

By creating new opportunities and strengthening our existing businesses, we are working to build a foundation that will continue to provide benefits for our shareholders and descendants for many generations to come.

Thank you for your continued trust and support. I appreciate the confidence you have placed in our Board, and I look forward to the work still ahead.

Quyanaa,
Lillian O'Brien | Chairwoman

CEO's Message



Dear Shareholders,

As another busy season comes to a close, I am proud to reflect on the progress we have made and the relationships we continue to build on behalf of OHNC and our shareholders.

Over the past few months, OHNC has remained engaged in conversations that are important to the future of our community and the Kodiak region. OHNC was proud to be represented at the Koniag-Kodiak Area Natives Association (KANA) Roundtable, which brought together regional partners and community leaders to discuss key issues including housing, workforce development, economic opportunities, and the long-term well-being of our region. We value gatherings like these that allow us to share perspectives, collaborate with partners, and help strengthen our communities for future generations.

We also met with U.S. Treasurer Brandon Beach and members of his team. These discussions provided an opportunity to share information about OHNC, discuss issues important to our region, and continue building relationships that help ensure our community's voice is heard.

This summer marked the arrival of the first cruise ship visit to Old Harbor, an exciting milestone supported by Alaska Nuna Adventures (ANA), OHNC, and many community partners. Together, they helped welcome visitors and showcase the hospitality, culture, and beauty of our village. We appreciate everyone who contributed their time and effort, as well as those who continue to provide feedback as we evaluate future opportunities and considerations for our community.

ANA also completed its inaugural season, welcoming cruise ship guests and other visitors to Kodiak. Through tours, transportation services, and community partnerships, ANA

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Sitkalidak Aquatic Farm Update

PREPARING FOR THE FIRST OYSTER SEED PLANTING

Progress continues at Sitkalidak Aquatic Farm, a wholly owned subsidiary of OHNC, as the project moves closer to an exciting milestone.

Equipment for the oyster farm is currently being assembled, and the project remains on track to plant its first oyster seed at the farm site in October. Establishing an aquatic farm is a complex process that requires careful planning, permitting, infrastructure, and ongoing preparation, making each step forward an important achievement.

The upcoming seed planting marks the beginning of a long-term process. Once in the water, the oysters will require approximately two years to reach harvest size. The farm will be regularly maintained as the first crop develops.

As the farm takes shape, OHNC is also proud to unveil the new Sitkalidak Aquatic Farm logo, designed by OHNC descendant Dahlia Berns. Having a descendant contribute her talent and

helped connect visitors with the region's people, places, and culture. Guided by Alutiiq/Sugpiaq values, ANA provides Indigenous-led, culturally grounded experiences. We are proud of the strong relationships built during this first season and look forward to what's ahead.

We continue to monitor developments within the Small Business Administration's 8(a) Business Development Program and remain optimistic about opportunities that may support long-term growth and diversification across our businesses.

Closer to home, we recently celebrated the completion of a replica Alutiiq/Sugpiaq *ciqlluq* (barabara) in Old Harbor. This project brought together community members,



The new Sitkalidak Aquatic Farm logo designed by OHNC descendant Dahlia Berns

creativity to the project adds a meaningful connection to the farm's identity and future. We are honored to feature Dahlia's work as Sitkalidak Aquatic Farm enters its next phase.

While there is still work ahead, each milestone brings the project one step closer to becoming operational. From preparing equipment and planting the first oyster seed to harvesting its first crop, Sitkalidak Aquatic Farm continues to make steady progress toward becoming a long-term opportunity for shareholders and the Old Harbor community.

cultural leaders, students, and partners in a collaborative effort to preserve and celebrate our heritage. The completed structure stands as a reminder of our ancestors and shared commitment to passing cultural knowledge to the next generation.

Thank you for your continued support and engagement. Every project we advance and every partnership we build is guided by our commitment to our shareholders and descendants. It is an honor to serve OHNC, and I look forward to the opportunities ahead as we continue working together to strengthen our community and create a lasting legacy for future generations.

With respect,
Kristina Woolston | CEO

PRESERVING LANGUAGE, CULTURE, AND COMMUNITY

Victor Peterson, an OHNC Elder and shareholder from Old Harbor, has witnessed tremendous change throughout his lifetime. Through it all, he has remained deeply connected to his language, culture, family, and community, carrying forward the values and traditions that have helped define life in Old Harbor for generations.

Born in Akhiok, Victor was raised in Old Harbor by his Tribal parents, the late Anne and Nick Kaguyak. He was the youngest of nine siblings and today is the only surviving sibling. Throughout his life, family has remained at the center of everything he does. Victor married the late Martha (Inga), and together they raised seven children, five of whom are living today.

Growing up in Old Harbor, Victor experienced a way of life that is very different from what younger generations know today. Sugt'stun, the Alutiig/Sugpiaq language, was his first language. During his childhood, however, Native children were often discouraged or punished for speaking their language and were expected to learn and use English instead.

Despite these challenges, Victor maintained his fluency in Sugt'stun and is among the Elders who continue to speak the language today. He recognizes how important it is that younger generations now have the opportunities to learn Sugt'stun openly and without fear.

"When we were growing up, things were different," Victor recalls. "Today our language is being taught again, and that's important."

Many of Victor's childhood memories center around family, church, and community life. He



Victor Peterson, Alutiig/Sugpiaq Elder and OHNC shareholder

remembers attending church services with his father, who would hold him throughout the service.

Outside of church, Víctor remembers spending long days outdoors with friends. Whether playing baseball, exploring around the village, or participating in traditional activities, life revolved around being outside and spending time with family and neighbors.

"It was a good life," he says. "We were always doing something."

Like many people of his generation, Victor lived through significant cultural and social changes. School attendance became mandatory, and students were expected to adapt to a new educational system. He later attended school in Sitka at Mt. Edgecumbe. While education provided new opportunities, being away from home was difficult.

Eventually, Victor returned to Old Harbor, where he worked to help support his family. As a young man, he operated his father's fishing vessel, the *FV Elena*, and learned valuable lessons about responsibility and hard work.

One of the most significant events in Victor's life, and in the history of Old Harbor, was the 1964 Great Alaska Earthquake and tsunami. The disaster caused widespread destruction throughout the village and destroyed his father's boat.

Like many residents, Victor immediately became involved in rebuilding efforts. He worked on projects that helped restore and strengthen the community, including the construction of schools and other village infrastructure. He remembers the rebuilding effort as a time when everyone worked together to move forward.

Through these projects, Victor developed skills that would serve him throughout his life. He worked in construction, performed electrical work, operated heavy equipment, and helped improve village roads and facilities. His willingness to learn opened new opportunities, including specialized training that led to work elsewhere in Alaska.

Victor has always believed in the value of learning and developing new skills.

He also remembers the many talented people who helped build Old Harbor. In those days, community members often learned skills on their own out of necessity. Mechanics, carpenters, fisherman, hunters, and builders all contributed their knowledge to support the village.

"There were a lot of people who could fix and build things," Victor remembers. "People helped each other."

Among those he remembers fondly is his friend and neighbor Charlie Pestrikoff. Victor recalls Charlie as a talented self-taught mechanic who was always willing to solve problems and help others. Together, they worked on equipment and village projects, finding ways to keep machinery operating long after others thought it could no longer be used.

Victor also remembers the many musicians who brought people together. Although friends and family tried to teach him to play guitar and other instruments, he jokes that music was never one of his talents.

"I was more of a mechanic and builder," he says with a smile.

While technology, transportation, and communication have changed dramatically over the decades, Victor often reflects on the strong sense of community that existed when he was growing up.

He remembers village leaders and families working together to ensure everyone had what they needed, especially during difficult times. Subsistence activities such as fishing, hunting, and gathering brought people together, and sharing food, firewood, and resources was a way of life. Nobody was expected to face challenges alone.

Victor also recalls spending time gathering firewood with friends and family. Many everyday tasks required hard work, cooperation, and a willingness to help one another. Those experiences taught lessons about responsibility, resilience, and caring for others.

Today, Victor believes many of those lessons remain just as important as ever.

While much has changed during his lifetime, Victor continues to value the principles that shaped his generation: hard work, lifelong learning, respect for others, and helping those in need.

He hopes younger generations will continue to embrace the language, culture, and traditions that have long been an important part of life in Old Harbor.

Victor's memories provide an important connection to the community's history and the people who helped build it.

Sugt'stun Word Search

STRENGTHENING OUR ALUTIIQ/SUGPIAQ LANGUAGE FOR FUTURE GENERATIONS

U	N	U	N	I	A	Q	A	M	I	N	K	V	P
I	B	X	D	Z	Q	D	D	Z	W	B	P	I	T
Q	V	S	A	Q	U	L	A	A	Q	B	Q	K	R
A	Z	E	P	Z	G	D	R	S	Q	A	I	U	K
‘	M	T	A	S	R	A	M	A	L	N	K	I	L
A	R	I	Y	X	F	B	X	L	U	S	W	N	G
K	H	W	N	T	F	Y	U	L	U	G	T	Y	Q
U	Y	T	L	U	C	K	U	A	Q	N	Q	C	E
K	A	K	U	N	L	Q	Q	U	A	A	Q	I	T
A	G	Q	U	N	A	R	I	P	N	X	U	L	I
T	C	I	L	N	T	E	U	G	Z	L	U	L	Q
H	Y	X	U	L	X	U	A	S	D	V	M	Q	C
W	V	N	F	Q	A	L	K	V	I	K	A	A	W
X	H	G	E	X	A	Q	N	X	Y	P	T	Q	D

TAKUKA’AQ (bear)	IQALLUK (salmon)	UKSUAQ (fall/autumn)
NUNAQULUNI (berry picking)	AMARSAT (high-bush cranberry)	TUNTUK (deer)
PISURLUNI (hunt)	AQLLAQ (wind)	QITEQ (rain)
SAQULAAQ (duck	UQGWIQ (alder)	IMAQ (ocean)
CILLQAAQ (fireweed)	NUNIAQ (Old Harbor)	
ALAGNAQ (salmonberry)	TAMUUQ (dried fish)	

Career Enhancement Scholarship Program

SUPPORTING CAREER GROWTH THROUGH TRAINING AND CERTIFICATION

Whether you’re looking to earn a certification, complete specialized training, or gain new skills for career advancement, the Old Harbor Scholarship Foundation (OHSF) Career Enhancement Scholarship can help support your goals.

Available to OHNC shareholders and descendants, the scholarship assists individuals pursuing short-term, non-degree programs such as professional licenses,

certifications, workshops, apprenticeships, and other career-focused training programs.

Eligible applicants may receive up to \$2,500 per calendar year, depending on the cost and length of the training program. Financial need is not required.

To apply, individuals must submit a completed application, proof of acceptance or enrollment, information about training and required supply costs, and a personal statement outlining their career goals, how the training will support those goals, and potential employment opportunities upon completion.

For more information and the application, visit oldharbornativecorp.com/shareholders/scholarships.

Understanding 529 Plans

SAVING FOR FUTURE EDUCATION EXPENSES

As students begin planning for their future, many families look for ways to prepare for education expenses. One option available to families is a 529 education savings plan, a tax-advantaged account designed to help save for qualified education costs.

A 529 plan allows money to be contributed and invested over time. Earnings can grow tax-free, and withdrawals are generally tax-free when used for qualified education expenses. Depending on the plan, these expenses may include college tuition, fees, books, supplies, and certain room and board costs. Some plans may also allow funds to be used for other qualified educational programs.

One of the benefits of a 529 plan is flexibility. Family members, including parents, grandparents, and other relatives, can contribute to an account on behalf of a student. Account owners also maintain control of the funds and can change the

beneficiary to another eligible family member if educational plans change.

It is important to remember that a 529 plan is only one of many ways families may choose to save for education. Every family’s financial situation and goals are different, and individuals should carefully review available options when making financial decisions.

Whether through personal savings, scholarships, grants, employer assistance programs, or education savings plans, planning ahead can help students and families prepare for future educational opportunities.

At OHNC, we are committed to supporting education through shareholder scholarship opportunities and programs that help students pursue their academic and career goals. Learning about available resources and planning early can help families build a strong foundation for the future.

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COMMUNITY-LED TOURISM INITIATIVE CREATES NEW OPPORTUNITIES TO SHARE ALUTIIQ/SUGPIAQ CULTURE AND TRADITIONS



Dancers, artists, staff, and partners celebrate Old Harbor's inaugural cruise ship visit.

Old Harbor reached a historic milestone on August 2, 2026, when the community welcomed its first commercial cruise ship, HX Expeditions' *MS Roald Amundsen*. The visit marked the beginning of a new chapter for community-led cultural tourism and reflected years of planning and collaboration among OHNC, Alaska Nuna Adventures (ANA), the Alutiiq Tribe of Old Harbor, the City of Old Harbor, and many community members.

Guests spent the day in Old Harbor learning about the community, its people, and the projects helping support its future. Community members shared information about local food security efforts, including the bison herd, oyster and kelp farming initiatives, and the hydroponic farm, while also discussing the importance of subsistence traditions and culture in everyday life.

At the Nuniaq Center, local artists and culture bearers shared traditional arts, crafts, and stories, creating opportunities for meaningful conversations and cultural exchange. Visitors also enjoyed locally sourced seafood chowder

and the warm hospitality that Old Harbor is known for.

A community welcome celebration featured Alutiig/Sugpiaq dancers and cultural demonstrations. Dancers performed near the recently reconstructed ciqlluaq, while community members demonstrated augca'aq, a traditional dart game, and shared its cultural significance.

To commemorate the occasion, Alutiiq Tribe of Old Harbor Chief Jeffrey Peterson presented Captain Bram Olof of the *MS Roald Amundsen* with a ceremonial Alutiiq/Sugpiaq paddle on behalf of the community. The paddle symbolizes friendship, welcome, and safe passage.



OHNC leadership present Captain Bram Olof with a ceremonial paddle. Photo courtesy of HX Expeditions.

The successful visit reflects ANA's mission to create Indigenous-led tourism opportunities that are guided by community values and help create economic opportunities while supporting cultural preservation. Most importantly, the event highlighted what can be accomplished when a community comes together around a shared vision. From Elders and artists to volunteers and local leaders, many people contributed their time and talents to ensure the visit was a success.

As ANA continues to grow, this inaugural cruise ship visit represents an important step toward creating new opportunities that support Old Harbor, strengthen the local economy, and share our culture in a way that remains respectful and community-driven.

STR EXPANDS ITS PORTFOLIO THROUGH A STRATEGIC INVESTMENT IN FIELD SERVICES AND OPERATIONS

Effective May 31, 2026, STR Holdings, LLC (“STR”) acquired a 51% ownership interest in KCL Holdings, LLC (“KCL”), the holding company of C&M Field Services (“C&M”).

Based in the field services and maintenance industry, C&M provides a broad range of services, including mobile field repair and diagnostics, fleet maintenance and upfits, shop-based repairs and fabrication, project and block labor, remote contract support, and retail sales of parts and hoses.

C&M is led by President Cole Leaf and Vice President Ken Leaf, who bring extensive experience and a strong commitment to serving their customers. We are excited to welcome Cole, Ken, and the entire C&M team and look forward to supporting the company as it builds on its strong reputation for quality service.



C&M Field Services provides maintenance, repair, fabrication, and field support services across a variety of industries.

This acquisition reflects STR's focus on investing in established businesses with proven leadership and capabilities. The company's expertise and service offerings complement STR's existing portfolio while creating opportunities to strengthen and diversify operations.

We are proud to welcome C&M to STR's portfolio and look forward to the opportunities this partnership will create in the years ahead.

**TRAVELERS CAN SAVE 25% ON
VEHICLE RENTALS IN ANCHORAGE
FROM OCTOBER 12-28**

Alaska 4x4 Rentals, a subsidiary of OHNC, is offering a 25% discount on vehicle rentals for those traveling to Anchorage to attend the 2026 Alaska Federation of Natives (AFN) Convention and the First Alaskans Institute Elders & Youth Conference.

The discount is available for rentals from October 12-28, 2026. Travelers can receive the discount by using promo code AFN when booking at alaska4x4rentals.com.



OHNC shareholders continue to receive their exclusive 50% discount year-round and should use their shareholder discount when making reservations.



OLD HARBOR
NATIVE CORPORATION

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2026 Alaska Federation of Natives Convention

October 22-24, 2026

*Dena'ina Civic and
Convention Center
Anchorage*

BOARD OF DIRECTORS

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Emily Jean Capjohn

Heidi Christensen

Jeff Peterson

FALL CALENDAR OF EVENTS

October 12

Indigenous Peoples' Day | *Office Closure*

October 18-21

First Alaskans Institute Elders & Youth Conference |
Dena'ina Civic and Convention Center, Anchorage

October 21

OHNC Board Meeting | *Anchorage Office*

Anchorage Shareholder Gathering | *ChangePoint
Alaska, Anchorage*

October 22-24

Alaska Federation of Natives Convention | *Dena'ina
Civic and Convention Center, Anchorage*

November 11

Veterans Day | *Office Closure*

November 26-27

Thanksgiving Holiday | *Office Closure*

December 4

OHNC Board Meeting | *Anchorage Office*

December 5

Shareholder Christmas Party | *Anchorage*

December 24-25

Christmas Holiday | *Office Closure*

December 31 - January 1

New Year's Holiday | *Office Closure*